

Annual Report 2013 - 14



Contents

13/ 14



Foreword from the Chancellor	4
A message from the Chair of Council	5
Vice-Chancellor's strategic overview	6
An anchor institution for our communities	8
Creating global impact through internationalisation	10
Teaching and learning to deliver employable graduates	12
Pride in our people	14
Creating an outstanding student experience	18
Research and enterprise	20
Financial data	24
Student profile	28
Institutional profile	30
Acknowledgements	31

Students are always at the heart of the University. Our aspirations, for them and us as an institution, are high. Throughout the financial year, 2013 - 2014, we are proud to have achieved a great deal. In this report, we are looking back over that period, but now in 2015, we are looking at every opportunity to increase quality through continued innovation.

Foreword from the Chancellor

“2013 - 14 marks 60 years of local, regional and increasingly global, cultural and economic influence for the University of Hull.”



In 1954, Hull's Queen's Gardens rang out to a specially composed calypso. According to the *Hull Daily Mail's* plauditory report, students in “tearing high spirits” celebrated the Royal Charter that established Hull as England's 14th independent university with the power to grant degrees and honorary degrees.

The University has never rested on its laurels. While they would recognise many of our historic buildings, the scale, scope and forward thinking of today's institution would no doubt delight and stagger the class of 1954. Student numbers in the 1952 - 53 session stood at 791. In summer 2014, I was proud to take part in graduation ceremonies that marked a significant milestone for some 3,500 students. They joined us from across the UK and from dozens of different countries around the world; all contributing to the unique spirit of the University of Hull.

We are rightly proud of the excellent student experience that our graduands enjoy. I hope that you join me in paying tribute to the dedicated staff who strive consistently to deliver excellence and continuously develop and improve education, intellectual enquiry and enterprise at the University of Hull.

As an anchor institution, the University of Hull is an engaged and flourishing university that contributes in so many ways to its wider environment. Hull's designation as UK City of Culture 2017 is a wonderful opportunity for the city and indeed also the University. We look forward to making a major contribution to the delivery of the programme. I am delighted that the organisers have paid warm tribute to the University of Hull's significant contribution to this city's successful bid for the event.

Let me take this opportunity to congratulate the Vice-Chancellor, staff and students wholeheartedly on another successful year for the University of Hull. We all look forward to the unfolding of exciting plans for the future.

The Rt Hon the Baroness Bottomley of Nettlestone DL

Chancellor of the University of Hull

A message from the Chair of Council

“I join the Chancellor in celebrating our achievements, traditions and ambitions for the future.”



The higher education sector, the roles that universities take in the world beyond and the challenges that they face have changed almost beyond recognition since the University received its Royal Charter in 1954. As Chair of the University's Council, I am proud of the dynamic, outward-looking institution that the University of Hull has become.

There has already been much to celebrate during 2013 - 14, my first full year as Chair of Council. Exciting physical landmarks such as the redeveloped Brynmor Jones Library represent a powerful statement of intent for this University's future and are already making a difference to what it can deliver. They are a tangible example of how today's University is investing strategically in the tools, technology, people and environment needed to genuinely 'go beyond'.

We must also celebrate the strides that we made in 2013 - 14 towards enhancing the University's performance. I applaud the improvements we have made in many areas during the year, such as student/staff ratios and undergraduate achievement. At the same time we must remain vigilant to improve our performance across the board. We will continue to measure our progress as we pursue further enhancements in the years ahead.

In 2013 - 14 the University achieved an operating surplus of £9.8 million, representing 5.4% of its turnover. This strong financial performance enabled an investment of £27.3 million in capital projects, an increase of £9.1 million over the previous year. This represents the beginning of an exciting new investment plan that will see the University invest significantly in the next five years.

I thank the Vice-Chancellor, members of the Executive, and all other members of staff for their hard work and successes during the year.

The University has acted decisively to position itself for future growth, developing exciting strategies to increase student employability and reviewing how its curriculum is delivered. Looking ahead, the University's strategy will continue to respond to our changing environment and I very much look forward to working with staff, students, alumni and colleagues on the Council to support the University of Hull in becoming a gateway to the world and in its endeavour to 'go beyond' in everything it seeks to achieve.

Barry Dodd CBE
Chair of the University Council

Vice-Chancellor's strategic overview

During 2013 - 14 we enjoyed many successes at the University of Hull as we continued to work towards achieving our long-term vision articulated in 2011. Our Strategic Plan (2011 - 15) has steered the University through a challenging and tumultuous period in higher education. It has set us on a new trajectory and generated a wealth of new initiatives across the institution.



commitment to this role is also illustrated by our support for SMEs and entrepreneurs as well as our alignment of core activities in learning, teaching, research and enterprise with growth areas and local industry needs. The University continues to contribute in a number of ways to regional economic growth and the enhancement of quality of life. We seek to ensure that our surrounding regions benefit from our presence and activities. The key to delivering greater benefits for our environs, beyond the influence of a regional institution, is our global reputation. International recognition, competitiveness, reputation and stature are key to being a successful anchor institution. Internationalisation forms a key part of the Strategic Plan (2011 - 15), and much energy has been devoted to this important aspect of the University's activities.

The impact of all of these initiatives spawned by the Strategic Plan (2011 - 15) is already being felt across the University and they will, collectively, be truly transformative. Our investments are already visible across the campus – for example, in the redeveloped Brynmor Jones Library. More exciting developments will be progressed in the coming years, including a new building for

the Medical School and the development of the west campus as a health hub, new residences on the campus and the refurbishment of Middleton Hall to create a world-class auditorium. Although infrastructural investments are essential if we are to deliver the learning and research environment that our students and staff want, it is the investment in the student experience, people, academic initiatives and partnerships that will make the difference.

No overview relating to 2013 - 14 in higher education would be complete without reference to the Research Excellence Framework 2014 (REF2014), a national research assessment exercise. It was during 2013 - 14 that institutions across the sector made their submissions, and the results, released in December 2014, will be influential in determining institutions' research stature and income until the next REF in 2020. We made significant investments in strengthening our research and these were reflected in the REF results.

As the Strategic Plan 2011 - 15 draws to a close, we are already initiating the next phase of our strategy (2016 - 20), which will continue to build on the change momentum we have generated. The Strategic Plan (2016 - 20) will in

essence be an investment-driven 'change plan', designed to bring about step change. As a university we operate in a very competitive and constantly evolving environment, to which we must continually adjust whilst simultaneously pursuing our strategic objectives. We are on a journey and much remains to be done, but the internationally engaged, dynamic institution that we are taking forward today is something that all of our students, staff, alumni, donors and supporters can be proud of. All of these people have made massive contributions and have helped shape our direction of travel for the future. I am sure that they will continue to do so, and am truly grateful for the input and hard work of all involved.

I also would like to take this opportunity to specifically thank the Chancellor, the Chair of Council and other members of the Council for their leadership, commitment and support.

I hope that this report will give you an insight into how the University of Hull progressed during 2013 - 14 and that you enjoy reading about our year.

Professor Calie Pistorius
Vice-Chancellor

The Strategic Plan (2011 - 15) indicated the need for step change. As a result, a number of change initiatives have been developed and progressed. The Curriculum 2016 programme is in the process of refining our core offering to ensure that our students benefit from modern, attractive and stimulating courses. The Student Experience Programme ensures that students have a personalised experience in a supportive and creative environment. The Academic Investment Initiative will shape our cohort of future academic staff. Major improvements to our information systems and services, delivered via our IT Transformation Programme, are already enhancing academic and non-academic life across the University.

The interdisciplinary themes foreseen in the 2011 - 15 plan have demonstrated the academic advantages of facilitating cooperation across multiple faculties and have stimulated the creation of a number of innovative University institutes. These institutes will promote interdisciplinary research across the institution whilst complementing and

reinforcing our existing disciplinary strengths. They will generate a competitive advantage for the University by enhancing our ability to deliver problem-based solutions.

The quality of each and every student's experience at the University is immensely important to us. We are delighted by the high levels of satisfaction that the student body expresses year-on-year, and 2013 - 14 was no exception to this. The excellent relationship that we have with our students' union and our shared commitment to providing outstanding service to students underpin our success in this regard. I congratulate our students' union, HUU, on its outstanding performance.

During the 2013 - 14 year, it became evident that the existing satellite campus model and associated academic delivery on the Scarborough Campus would not be sustainable in the medium-to-longer term. Mindful of Scarborough's need for a higher education offer in the borough, the University of Hull hence initiated a process to find a delivery partner that would be able to provide a sustainable

higher education offer on the campus by establishing a Scarborough-centric institution, thereby ensuring that Scarborough remains a 'university town'. The University of Hull will continue to engage in Scarborough and North Yorkshire, preferably using the campus as a base. Discussions with a number of potential partners were pursued during the year, and a preferred partner, Hull College Group, was selected at the end of the 2014 calendar year.

The announcement in November 2013 that Hull had won the title of UK City of Culture 2017 was a cause for great celebration. The University enthusiastically embraces this enormous opportunity for the city, and was delighted that the judges cited the University's input as a contributing factor to the bid's success. We look forward to contributing to a very successful City of Culture 2017 programme, which will coincide with the University's 90th anniversary celebrations.

Our participation in City of Culture 2017 is just one example of our anchor institution role, which remains core to our mission. Our

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An anchor institution for our communities

The University of Hull is a vibrant, thriving institution that not only has a commitment to the students that come to us but also to the wider community that surrounds us.

As a university with an international outlook, our aim is to drive growth and ideas and to be a local anchor for the city and a regional anchor for Yorkshire and the Humber. But we cannot and do not aim to achieve this alone. The partnerships that have been developed with other organisations, groups, businesses and individuals help us to be the best that we can be. By working together we can ensure that we provide the skills, experience, knowledge and support that are needed and can add most value to the communities in which we work, wherever they may be.



This year, culturally, socially and economically, the University has played an active role in a huge range of projects that are shaping the communities around us.

Cultural champions

The University gave significant support to the UK City of Culture 2017 bid team, with many staff and alumni personally involved in the submission. We celebrated with our city when Hull was announced as City of Culture 2017. The University has reinforced that support by becoming a 'Hull 2017 Angel'. We are developing an exciting programme of performances, events and exhibitions that will showcase the creativity of our students and see the campus playing its part as a core venue for this nationally recognised year of cultural celebration.

It was also announced this year that University of Hull graduate and broadcaster Rosie Millard has been appointed as Chair of the company tasked with ensuring that City of Culture 2017 is a success. Rosie studied English and Drama at Hull and has always maintained close links with the city and the University since graduating in 1987. The University looks forward to strengthening those links with her and the entire City of Culture team as we work with them over the next few years.



Investing in our region

The new University sponsored £9.5 million Humber University Technical College (UTC) reached a milestone this year when the ground breaking ceremony was held in summer 2014.

The UTC will be the first of its kind in the Yorkshire and Humber region and will ultimately create 600 student places and 220 jobs. It will be built in the heart of Scunthorpe and will be project managed by the existing Local Education Partnership (LEP) and its local supply chain. When the UTC opens in September 2015, students will be able to work on real projects designed and delivered by regional and multi-national companies and based on leading research carried out at the University.

Establishing award winning partnerships

A pioneering partnership between the University and For Entrepreneurs Only (FEO) won the Best Business Partnership prize in the 2014 national *Guardian University Awards*. FEO comprises 100 of Hull and the East Riding's leading entrepreneurs, who between them have a joint turnover of £1.5 billion and employ 8,000 people. The organisation has its offices at the University's Enterprise Centre and includes the Director of the University's Knowledge Exchange, Bill Walker, among its founders. *The Guardian* award is the latest accolade for the partnership between FEO and the University, which has also seen visits in 2014 from both HRH The Duke of York and The Rt Hon Dr Vince Cable MP Secretary of State for Business, Innovation and Skills.



Inspiring the next generation

...to create new worlds

April 2014 saw local young people inspired by leading youth fiction author Patrick Ness, who spoke about the working life of a writer at the fourth Annual Children's Writing Event, hosted by the University.

...to work it out

The 'You Can Work It Out' maths competition sessions challenged primary and secondary pupils during the Faculty of Education's March 2014 Engagement Week and was based on the design, construction and testing of shelters for emergency relief.



...to believe in scientific magic

The University's annual Christmas Chemistry Lecture and March 2014 Science Week programme innovatively engaged with children through science explosions, an iPad-toting monkey and logic-defying bubbles.

...to become innovators themselves

After a series of free development sessions held at the University to help local teachers adapt to the demands of the new national curriculum, pupils joined their teachers to test their newly-developed computer skills including producing original computer games.

The City of Culture awarding panel recognised the University as an influential cultural hub for the city

Creating global impact through internationalisation

We are an active part of a global community, and more than 100 different countries were represented at the University of Hull in 2013 - 14. We want to build on this and are working hard to raise our profile and make new partnerships around the world.

Five key objectives are driving our international strategy:

- Raising the University's global profile
- Academic exchange
- Enhancing the international student experience and increasing home student global mobility
- Internationalisation of the curriculum
- Increasing international research and enterprise



At A Glance - These are just some of the ways we have been creating impact across the globe throughout 2013 - 14:



Sports science plays host to international rugby teams for the Rugby League World Cup

Students from the Department of Sport, Health and Exercise Science at the University gave the New Zealand rugby league team a helping hand in the 14th Rugby League World Cup in November 2014.

Postgraduate students from the University used the latest video-based techniques and high-tech equipment to analyse the New Zealand team's performance throughout the World Cup.

Seven University of Hull Sport Rehabilitation undergraduates worked with the team throughout the tournament. Other students from the University also offered sports massage support to the teams from France and Papua New Guinea, who were based in Hull.

Science without borders

The Science without Borders programme is sponsored by CAPES and CNPq and enables Brazilian students to receive scholarships for a one-year undergraduate study abroad programme. Full Research PhDs, sandwich PhDs and exchange at postdoctoral research level are also available. The programme has been very successful with excellent feedback from those who take part.

“The programme has been an amazing experience for me. I've learnt a huge amount just by being in a different country that is so different from my home in Brazil”

Jessica Goncalves Vieira da Cruz - Science without Borders student

University welcomes Malaysian entrepreneurs

Business and education representatives from Malaysia visited the University in May 2014. Organised by Malaysian firm PKT Logistics, the delegation included a number of University of Hull alumni.

The academic element of their visit included presentations on different areas of logistics, national culture, and international operations and economics.

Cultural activities also included a talk on Hull's City of Culture win from bid adviser and director, Andrew Dixon, as well as a tour of the KC Stadium.

Faculty of Education and Partnerships with Chinese universities

During 2013 - 14, five strong new partnership agreements were signed with universities in China. Three partnerships have been forged with prestigious research-intensive institutions and two with successful teaching and learning-focused universities. The Faculty has established a staff exchange programme with Tianjin Normal University and sent two lecturers to teach a cohort of students who will progress to the Faculty's early years programme in September 2015. On their return, the lecturers reported finding the experience transformational. Further staff exchanges are planned to continue in 2015.

Hong Kong SPACE institutional accreditation

The University is proud to have achieved an accreditation from the Hong Kong University School of Professional and Continuing Education (SPACE), which means that our standards are confirmed as being equivalent to those of the most prestigious universities in Hong Kong. After a rigorous evaluation and validation process, this means that not only are the Faculty of Arts and Social Sciences programmes recognised for their high standards but they are also now much more accessible to local students, and students from China, as they become more eligible for government grants and loans.

Overseas offices

Work got underway towards opening a South East Asia office in Kuala Lumpur and relocating our existing office in China from Xiamen to Shanghai.

International delegations

We know that the quest for knowledge is a global endeavour without boundaries.

High-profile delegations established new partnerships and helped raise our profile during 2013 - 14.



Hull University Business School has been working with HKU SPACE in Hong Kong since 2006 to deliver undergraduate accounting and marketing programmes. Celebrations were held in June 2014. Staff regularly fly to Hong Kong to teach on the programme, ensuring that the standard of teaching mirrors that on campus.

Professor Ian Pashby led a group to China where a variety of partnerships were re-established and scholarships secured with the China Scholarship Council. Agreements were reached with a number of universities to send students on the Chinese Studies degrees to China for one year.



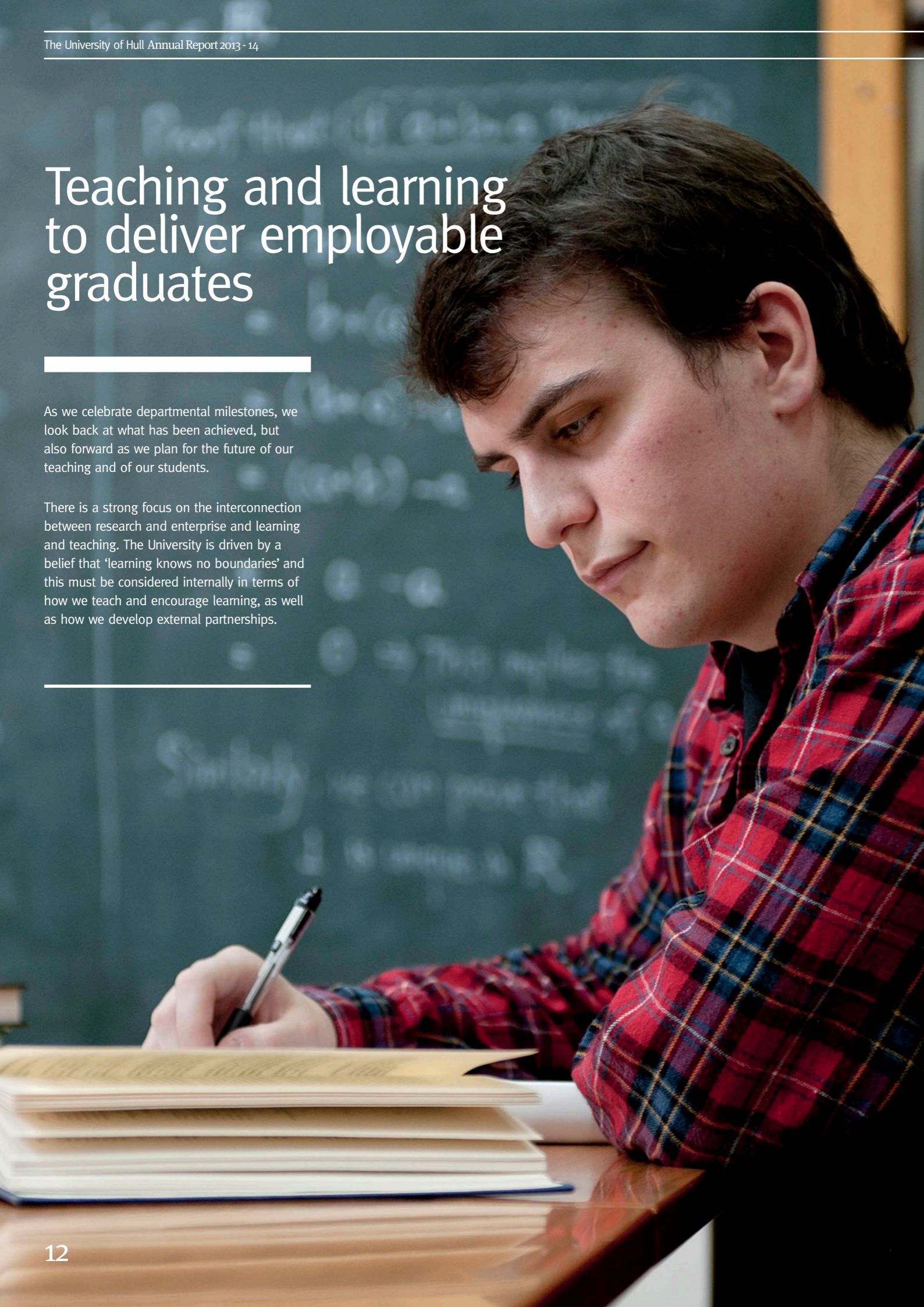
A delegation to West Africa cemented a major partnership with Bridge House College in Lagos as well as exploring a partnership in Ghana with Cape Coast University. Our 2013 AGM of the Hull Alumni Association was held in Ghana and attended by Anthony McReavy, Director of Development and Alumni.



Teaching and learning to deliver employable graduates

As we celebrate departmental milestones, we look back at what has been achieved, but also forward as we plan for the future of our teaching and of our students.

There is a strong focus on the interconnection between research and enterprise and learning and teaching. The University is driven by a belief that 'learning knows no boundaries' and this must be considered internally in terms of how we teach and encourage learning, as well as how we develop external partnerships.



Celebrating teaching milestones

Fifty years of American Studies at the University of Hull

Rated in the 2014 *Guardian* league table as one of the top ten in the country, and consistently achieving one of the highest rankings in the National Student Survey, the department marked its 50th anniversary with a programme of events throughout summer 2014. American Studies runs a major exchange programme, with students being given the chance to spend time at campuses across the US as part of their course, and has seen its graduates go into many high-profile and diverse roles across the world.

Fifty years of drama

More than 400 students, past and present, came together to celebrate 50 years of the University's Drama Department at a three-day celebration held at the Gulbenkian Centre. Notable names at the events included *Downton Abbey* actress Zoe Boyle and Olivier Award-nominated playwright James Graham who has just started writing a new musical with Gary Barlow, plus BBC children's television employees Sarah Greene, Alison Stewart and Laura Parkes. Graduates from across the generations swapped animated anecdotes at a barbecue, toured the Gulbenkian Centre – where they were treated to a host of theatre memorabilia – and danced in the Donald Roy Theatre long into the night.

Student-Led Teaching Awards

Two hundred staff and students from the University attended the third annual Hull University Union Student-Led Teaching Awards at the University in May 2014. The event offered students the opportunity to recognise and celebrate excellence in teaching, support and supervision at the University of Hull.

The University received more than 850 nominations across nine categories – 150 more than the previous year. Special guests included Vice-Chancellor, Calie Pistorius, and the NUS Vice-President for Higher Education, Rachel Wenstone.

Guest speaker at the event was Kath Lavery, Chair of Humber Business Week and Hull and East Yorkshire Community Foundation.

The awards were a perfect opportunity to celebrate the talent here at the University of Hull.

Employability awards

The awards are an innovative scheme that aims to help students turn their whole university experience into workplace currency. From coursework to joining a sports team and from volunteering to a part-time job, all of these elements have the potential to add real value to future employers if students know how to articulate them properly in the job market. There are four awards, and students aiming for any of these collect points for a range of tasks and activities and for reflecting on what they have done and the skills they have demonstrated. Through this scheme, students become more aware of the skills they have and can convey these to potential employers, showing how much they have to offer in addition to a degree.

Twenty-five years of student placements at Westminster

The Westminster – Hull Internship Programme's anniversary was marked by a reception at the University in March 2014.

Former and current students, with staff from the School of Politics, Philosophy and International Studies, celebrated a quarter of a century of the University's parliamentary placement scheme alongside guests, including local MPs, at an event hosted by Professor of Government, Lord Norton of Louth. Lord Norton has run the scheme since its inception in 1988 - 89. The scheme offers students the opportunity to take part in political research and parliamentary duties, to develop key skills and increase their employability. Over the years, students have gained experience working with leading parliamentarians including Cabinet Ministers, members of the Shadow Cabinet, Chairs of select committees and prominent backbenchers.

“
... advance education, scholarship, knowledge and understanding by teaching and research
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Learning new approaches to curriculum design and development

The University of Hull played host to the Curriculum Reform Symposium in January 2014. The symposium offered an opportunity for academic staff to gain practical experience of approaches to curriculum design and development.

Members of staff attended four workshops covering several different approaches, including employability and disciplinary and practice-based pedagogies.



Professor, The Lord Norton of Louth

Pride in our people

We believe that the University is about empowering people, and that our empowered people are the key to an empowered organisation.

Fellowship Award and Lancet Commission for Hull Professor of Nursing

Professor Roger Watson has become a Fellow of the Royal College of Physicians of Edinburgh (RCPE) in recognition of his ongoing research into different elements of dementia patient care. Professor Watson has also been appointed to lead a Lancet Commission on UK nursing and will lead a team of eminent UK and international nurses over the next two years to investigate nursing education, organisation and practice in the UK.



Diana Wallis



Professor Roger Watson

European award for Hull York Medical School student

A postgraduate student with the Hull York Medical School (HYMS) has won a major European award for the second consecutive year for his research into cardiothoracic surgery. Dr Priyadharshanan Ariyaratnam, a Cardiothoracic Surgical Registrar and Research Fellow at Castle Hill Hospital, Cottingham, was presented with the EACTS (European Association for Cardiothoracic Surgery) Young Investigator Award for Thoracic Disease.



Dr Priyadharshanan Ariyaratnam with Jose Luis Pomar (President of EACTS 2013 - 14) and Pieter Kappentein (Secretary of the EACTS)

Royal Geographical Society recognises 'outstanding contribution' by Hull professor

Professor David Gibbs, who has explored ways of reducing carbon emissions from the shipping industry and helped develop other national 'green' policies, has been recognised by the Royal Geographical Society with its prestigious Back Award 2014 for his outstanding contribution to the field.

University fellow appointed President of European Law Institute

Diana Wallis, Honorary Senior Fellow in the University of Hull Law School, was elected President of the prestigious European Law Institute (ELI), a hugely influential not-for-profit organisation with the goal of enhancing European legal integration.

University of Hull historians help uncover the region's First World War stories

Historians Dr Robb Robinson, based in the Maritime Historical Studies Centre, and Dr Nicholas Evans, from the Wilberforce Institute for the study of Slavery and Emancipation (WISE), were selected to participate in the BBC's 'World War One at Home' project.

Dr Robinson has also researched and written the 'History of Hull Harriers', which includes an account of the impact of the war on young athletes who were given jobs as runners from the front line.

Dr Evans' work focuses on the social and economic history of Britain and in particular how migrants have moved to, through and from, northern Britain during the period 1830 to 1960.

The BBC project focuses on the story of the First World War through the people whose lives were transformed in their homes, schools, churches, theatres, streets and factories.



Pride in our people

Finals place for promising student nurse

Laura Whiting was shortlisted in the Learning Disabilities Student Nurse of the Year category of the *Student Nursing Times Awards*. She was nominated by the University after receiving glowing reports from her mentors.

The University of Hull offers a specific degree for students wishing to follow this particular career path. The course features placements working with people with learning disabilities in a variety of settings, including community teams, in-patient units and special schools. Laura's placements included working with children with life-threatening illnesses and at an adult treatment and assessment unit.

Laura was invited to attend the *Student Nursing Times Awards*, which were held at the London Hilton in May 2014.



Laura Whiting

Famelab final beckons for science graduate

Phil Bell-Young earned a place in the final of a national competition. Phil studied for a BSc in Biological Science and then completed an MSc by Research at the University of Hull. He recently started a job with the University's Schools and Colleges Liaison Service, which includes organising events to engage children in STEM (Science, Technology, Maths and Engineering) subjects.

As one of the ten finalists, he took part in the national final of the Famelab competition, which tests scientists' ability to communicate about their subject.

Honours for University Chair of Council and broadcasting alumna

The University of Hull extends its congratulations to two notable figures recently recognised in the New Year's Honours List for 2014. Yorkshire businessman and University of Hull Chair of Council, Barry Dodd, received a CBE for services to the region's economy and voluntary service to the community. Barry took up the roles of University of Hull Chair of Council and Pro-Chancellor in April 2013. Hull alumna and honorary graduate Vanessa Whitburn was also named in the list. Vanessa was the longest-serving editor of *The Archers* until 2013 and was awarded an OBE for services to radio drama.



Vanessa Whitburn OBE



Research highlights new ways of teaching maths to young children

Dr Julie Castronovo, psychologist at the University of Hull, completed research with congenitally blind volunteers, which revealed enhancement in their numerical information processing. The research was published in specialist journals and the results could lead to a multisensory approach to teaching numbers to young children.

Major grant awarded for anti-slavery research

Researchers at the University of Hull have secured more than £1.5 million to help the movement against modern-day slavery learn from the successes and failures of the past. The grant comes from the Arts and Humanities Research Council (AHRC) and has been awarded to Professors Kevin Bales and John Oldfield from the Wilberforce Institute for the study of Slavery and Emancipation (WISE).

Hull professor receives prestigious Royal Society of Chemistry Award

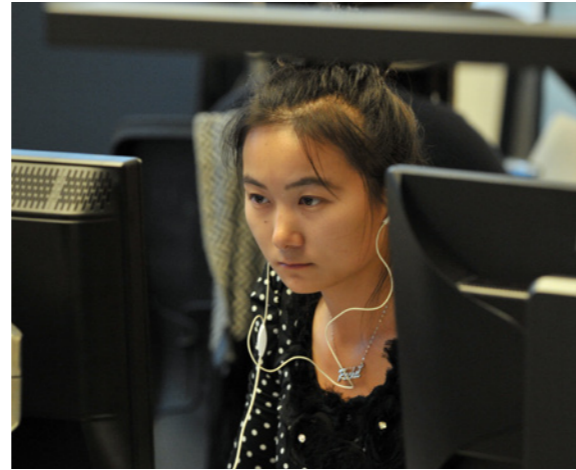
A University of Hull professor, whose research involves creating 'unbreakable' bubbles and 'dry' water, has won a prestigious Royal Society of Chemistry (RSC) Award. Professor Bernie Binks is interested in developing new formulations in which detergent molecules are replaced with alternative substances such as nanoparticles of glass, limestone or polystyrene. Amazingly, this can produce bubbles that cannot be popped and water that appears to be a powder but reverts back to a liquid on contact with skin.



Professor Bernie Binks

Creating an outstanding student experience

Students are at the heart of everything we do. Creating an outstanding experience for every single student that studies with us is a commitment that we do not take lightly.



We are constantly challenging ourselves to improve and are always seeking new ways to make the student experience better. To ensure we keep doing that, we are delivering a student experience programme, and phase one of this programme was completed in 2013 - 14.

Students are on a journey with us, and their experience begins the moment they make their first enquiry. From enrolment through to becoming part of our alumni, we are committed to giving students the best experience possible.

Improved connectivity

The range of support services and tools available online continues to increase. A new iHull app, which enables a range of facilities including timetables, was successfully trialled and will now be rolled out as standard in 2015. Improvements in student timetabling have meant that personal timetables are now available through iHull as well as the website. A more proactive approach to timetabling has also meant that any issues can be resolved before teaching begins. As a result, timetable accuracy is now very high.

Enhanced WiFi access at the University makes these and other online resources even more accessible. WiFi is an essential part of modern learning, and while this has been part of our facilities for some time, this year it has been further extended and is now available across the entire campus and in student accommodation.

A cutting-edge library for a changing world

The first phases of the £28 million redevelopment of the Brynmor Jones Library were completed and launched in 2013 - 14. The redevelopment is designed to create a modern, flexible, technology-enabled environment that meets the many different ways in which students now wish to study and learn – from the social to the very formal; from the individual to the group; and from the silent to the conversational. With cutting-edge technology throughout, the redeveloped library has transformed the student experience; it is now complete and is open to students 24/7. The library will also become a gateway to the University for the wider community, particularly with the new art gallery on the ground floor containing our outstanding collection of British art.

Better spaces for every part of student life

A £2.5 million transformation of The Lawns student residence in Cottingham has been completed, providing an exceptional new level of student facilities including a new café bar, an outdoor seating area, a larger gym, new teaching and study rooms and a one-stop shop for student support. The aim is to create an environment focused on the students' needs that will become a destination to relax in as well as study.

"The library redevelopments are looking amazing! My favourite bits so far are the group study rooms with the AV systems: it is really useful to use one master computer as a group."

Iolanda Bastof,
Masters student, University of Hull



A message from the president of the students' union



Our members voted for housing to be their students' union priority campaign throughout the previous academic year; from this, the union created HUU Homes – an in-house student lettings agency, Hull STARS – a brand new city-wide housing audit and accreditation scheme, based on the needs of union members and introduced a TripAdvisor-style housing website, ensuring all new student tenants are aware of previous tenant comments and views.

In everything we do, we understand that our impact on our membership is real and lasting. They grow as people, become more employable and experience new and wonderful things.

“The University of Hull is going through a period of change and HUU has worked in partnership with the University to improve the student experience. It is important that as the representatives of our diverse membership we ensure that students have a voice in this change.”

Richard Brooks,
President of the students' union

A new employability strategy

We have invested heavily in the Careers and Employability Service. Four new full-time staff, significant additional resources, the launch of an online careers fair and close working relationships with a range of other departments across the University are ensuring that the student experience continues past graduation and results in high levels of employment.

In 2013 - 14 more than **9 out of 10** University of Hull graduates found work or further study within six months of completing their full-time studies.

For students completing part-time studies, the figure is a remarkable **99.3%**

150 employers came onto campus.

Student satisfaction levels of using the Careers and Employability service were consistently high at **98%**

Hull students are officially among the most satisfied in the country.

National Student Survey (NSS)

We are delighted to highlight that our commitment to creating the best student experience is already being reflected in student opinion.

- The NSS is designed to help prospective students and their families make informed decisions about the institutions they would like to attend and subjects they would like to study.

- 67% of Hull's final-year students completed the survey.

- **90% of our students were satisfied with the quality of their course.**

- Of our 37 subject areas, 29 scored 85% or above, with 21 of these scoring 90% or above.

90+

students enrolled in the pilot Hull Employability Awards, which have been established to complement a degree and help students articulate their skills and experience.

A leading students' union



The 2013 - 14 academic year has been one of success and change for Hull University Union (HUU) and its members. There is a great range and scale of achievements, all of which have been won through hard work and collaboration with students, the University, Hull City Council and others.

HUU students have achieved some amazing things during 2013 - 14. Highlights included:

- Memberships of the Athletics Union and Societies are at the highest they have ever been and membership of the International Students' Association is at a three-year high.

- Hull University Social Services Organisation's 114 volunteers contributed over 2,000 volunteering hours across 200 project outings.

- HUU Athletic Union beat the University of Lincoln in the annual Varsity competition.



- The boxing team was shortlisted for the NUS national awards in recognition of the club's development and contribution to the local community.

- HUU RAG (Raising and Giving) committee raised over £51,000 for charity.

- The HUU Advice Centre accessed over £1.4 million for students; licensed venues were awarded Best Bar None Gold for the third year running; and HUU received over 850 nominations for their Student-Led Teaching Awards.

- HUU continues to work closely with the University to ensure that the unique experience of being a student at the University of Hull continues to go from strength to strength.

Research and enterprise

Advancing education: the quest for knowledge



Leading research that reveals the scale of modern-day slavery

Professor Kevin Bales, based at the University's Wilberforce Institute for the study of Slavery and Emancipation (WISE), led research for the Walk Free Foundation's inaugural Global Slavery Index, which revealed that more than 29 million people are living in conditions of modern slavery today. The index, to be published annually, is the first of its kind and gives the most accurate and comprehensive measure of the extent and risk of modern slavery, country by country, currently available.

The University has a long-established reputation as a research-engaged institution and is internationally recognised for the quality of its research in many areas.



Empowering staff and students to become leaders in their field, to push boundaries and develop solutions for complex problems, is at the core of how the University operates.

This is achieved through the development of interdisciplinary themes, delivered through the University's research institutes. The University will continue to reposition and capitalise on existing centres of excellence such as the Logistics Institute and the

Wilberforce Institute for the study of Slavery and Emancipation (WISE). Further institutes addressing interdisciplinary themes are also under development.

In 2013 - 14, the University has made great strides in establishing these themes and developing high-quality research expertise across existing disciplinary strengths and emerging fields.



Trialling revolutionary cancer treatment

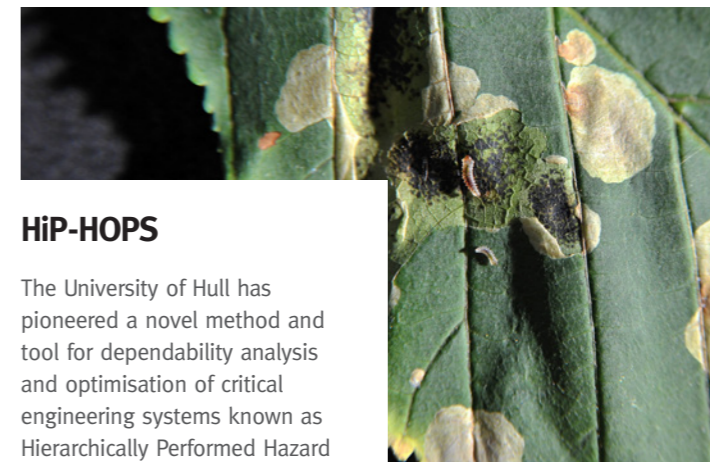
Throughout 2013 - 14, a ground-breaking approach to the treatment of some breast cancers was trialled at the University of Hull's Centre for Magnetic Resonance Investigation. The new therapy, which uses a high-intensity focused ultrasound beam to target cancerous tissues, could eventually provide a non-invasive alternative to the surgical removal of some small tumours of the breast. The technology will also be trialled as an alternative to radiotherapy for relieving pain in patients who have tumours that have spread to their bones (metastases). Only two other centres in the UK offer the therapy, which is called Magnetic Resonance guided Focused Ultrasound or MRgFUS. However, the University of Hull is the only location in the country to use the technology for the treatment of conditions other than uterine fibroids.



Dr Darren Evans

Engaging 'Citizen Scientists' to help track alien invader of conker trees

An army of 'Citizen Scientists' has helped increase understanding of how a tiny 'alien' moth is attacking the UK's conker (horse chestnut) trees and showed that naturally-occurring pest-controlling wasps are not able to restrict the moth's impact. No bigger than a grain of rice, the horse-chestnut leaf-mining moth has spread rapidly through England and Wales since its arrival in London in 2002. The caterpillars of the moth 'tunnel' through the leaves of conker trees, causing them to turn brown and autumnal in appearance, even in the height of summer. In 2010, thousands of members of the public were asked by two Bristol University ecologists, Dr Michael Pocock and Dr Darren Evans, to collect records of leaf damage from across the country as part of a project called Conker Tree Science. Dr Evans has continued this important work at the University of Hull.



HiP-HOPS

The University of Hull has pioneered a novel method and tool for dependability analysis and optimisation of critical engineering systems known as Hierarchically Performed Hazard Origin and Propagation Studies (HiP-HOPS). Over the last 15 years, our work on model-based dependability analysis has resulted in new approaches that partly automate and simplify the synthesis of dependability evaluation models and has now been entered for a major award. Through HiP-HOPS, the safety designer EAST-ADL and industry-funded projects, our work on dependable systems has been taken up by several major corporations which include Toyota, Honda, Volvo, Fiat, Honeywell, Embraer and DNV-Germanischer Lloyd.

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All this work and more has been achieved through cross-faculty working, consolidation and focus on our research strengths. As we move forward, we will develop new structures that facilitate further step changes in performance so that University institutes are created that can conduct new interdisciplinary research and promote both themselves and the University around the world.

”

Skills and research development that supports inward investment

The University has a long history of working closely with the renewables industry, including through the Centre for Adaptive Science and Sustainability (CASS), the Faculty of Science and Engineering, and Hull University Business School. In March 2014, engineering giant Siemens announced it will be investing more than £160 million in wind turbine production in East Yorkshire. Siemens' British partner, Associated British Ports, will also be investing a further £150 million in the Green Port Hull development. The University of Hull was also involved in initiating the Green Port project, which offers invaluable opportunities for our students and graduates, and the project is already taking advantage of the University's research facilities and expertise. It is expected that 1,000 jobs will be created as a direct result of the investment, with further positions created in the construction and supply industry.

Developing a suitably skilled and educated Humber labour force is a massively important part of this, and the University has a key role to play in that.

In April 2014, the University of Hull won the Humber Renewables Innovation Award. The Department of Computer Science's HIVE centre, has pioneered the approach of product development and training for the renewables sector. This innovative approach focused on the adoption of cutting-edge 3D visualisation technology and bespoke high-quality software development. The project is also working with commercial partners, allowing them to utilise virtual-style technology to experience hazardous offshore environments.



Exploring the origins of noble conduct

David Crouch, Professor of Medieval History in the Department of History, has received a prestigious grant from the Leverhulme Trust to explore the origins of noble conduct. Professor Crouch will use this major research fellowship to explore medieval conduct and answer the major historical question: "How can we account for the genesis of chivalry and hence the formulation of conscious nobility in medieval society?" The University has a distinguished tradition of research excellence and innovation in history and this work further enhances that.

In July 2014, Professor Crouch was also elected as a Fellow of the British Academy.



Professor David Crouch

Pioneering development of new nasogastric tube

Medical device development is particularly strong at the University, and in 2010 development started on a new device which will help improve the safety and ease of tube feeding for all patients. In 2013 the team behind the device was shortlisted for a Medipex NHS Innovation Award for the development of a tube that provides a signal to the user when it is in the correct position. This reduces the risk of tubes entering the lungs or not reaching the correct part of the stomach. A collaborative team from across the University developed the device in consultation with actual end users. The feeding tube also reached the final five for the Universal Biotech Innovation Prize, beating around 200 other contenders from across Europe. Full patient trials have now begun.



Barbara Elliot, Dr Robert Singh and Dr Monika Schoenleber

Financial data

Accounts overview

Income and Expenditure Account for the year ended 31 July 2014

	2014 £000	2013 £000
INCOME		
Funding Council Grants	33,853	43,678
Tuition Fees and Education Contracts	107,738	93,070
Research Grants and Contracts	10,249	10,604
Other Income	27,777	27,321
Endowment, Investment and Other Finance Income	816	1,327
TOTAL INCOME	180,433	176,000
EXPENDITURE		
Staff Costs	99,139	95,311
Other Operating Expenses	62,173	61,257
Depreciation	9,004	8,767
Interest Payable	403	464
TOTAL EXPENDITURE	170,719	165,799
Surplus after depreciation of tangible fixed assets at valuation and before tax	9,714	10,201
Taxation	0	0
Transfer from/(to) accumulated income within specific endowments	91	(16)
Surplus for the year retained within general reserves	9,805	10,185

The income and expenditure account is in respect of continuing activities

Statement of Historical Cost Surpluses and Deficits for the year ended 31 July 2014

	2014 £000	2013 £000
Surplus on continuing operations before taxation	9,714	10,201
Difference between an Historical Cost Depreciation Charge and the Actual Depreciation Charge for the Year Calculated on the Revalued Amount	47	47
Historical Cost Surplus for the year before and after taxation	9,761	10,248

Statement of Total Recognised Gains and Losses for the year ended 31 July 2014

	2014 £000	2013 £000
Surplus on continuing operations after Depreciation of Assets At Valuation and Disposal of Assets and before transfers in respect of specific endowments	9,714	10,201
(Depreciation)/Appreciation of Endowment Asset Investments	(39)	534
New Endowments	84	141
FRS17 actuarial (loss)/gain recognised in pension schemes	(8,736)	1,449
Net Movement on Specific MRI reserve	(188)	555
Transfer from MRI to General reserve	0	44
TOTAL RECOGNISED GAINS RELATING TO THE YEAR	835	12,924

Reconciliation

Opening Reserves and Endowments	69,252	56,328
Total recognised gains for the year	835	12,924
Closing Reserves and Endowments	70,087	69,252

Balance Sheet as at 31 July 2014

	2014 £000	2013 £000
FIXED ASSETS		
Tangible Assets	144,362	126,578
Investments	5,163	5,174
	149,525	131,752
ENDOWMENT ASSETS	12,498	12,544
CURRENT ASSETS		
Stocks	105	101
Debtors	9,503	9,260
Investments	20,114	33,257
Cash at Bank and in Hand	5,422	10,563
	35,144	53,181
CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	(34,080)	(38,423)
NET CURRENT ASSETS	1,064	14,758
TOTAL ASSETS LESS CURRENT LIABILITIES	163,087	159,054
CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	(5,675)	(5,975)
PROVISIONS FOR LIABILITIES AND CHARGES	(739)	(750)
NET ASSETS excluding pension liability	156,673	152,329
Pension liability	(37,336)	(31,149)
NET ASSETS including pension liability	119,337	121,180
DEFERRED CAPITAL GRANTS	49,250	51,928
ENDOWMENTS	12,498	12,544
RESERVES		
Restricted MRI Reserve	5,464	5,652
Revaluation Reserve	2,281	2,328
General reserve excluding pension liability	7,745	7,980
	87,180	79,877
Pension Reserve	(37,336)	(31,149)
General reserve including pension liability	49,844	48,728
TOTAL	119,337	121,180

The financial statements were approved by the Council on 27 November 2014, and signed on its behalf by:
MR B DODD CBE (Chair of Council) PROFESSOR C W I PISTORIUS (Vice-Chancellor)

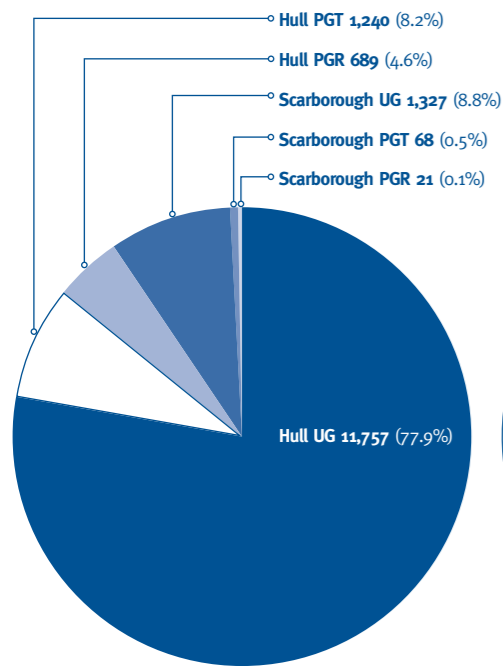
Cash Flow Statement for the year ended 31 July 2014

	2014 £000	2013 £000
Cash flow from operating activities	8,004	13,835
Returns on investments and servicing of finance	114	412
Capital expenditure and financial investment	(26,102)	(16,788)
Management of liquid resources	13,143	12,879
Financing	(300)	(300)
(Decrease)/Increase in cash in the year	(5,141)	10,038
Reconciliation of net cash flow to movement in net funds/(debt)	2014 £000	2013 £000
(Decrease)/Increase in cash in the year	(5,141)	10,038
(Outflow) from liquid resources	(13,143)	(12,879)
Loan repayment in year	300	300
MOVEMENT IN NET FUNDS IN THE PERIOD	(17,984)	(2,541)
Net funds at 1 August 2013	37,545	40,086
NET FUNDS AT 31 JULY 2014	19,561	37,545

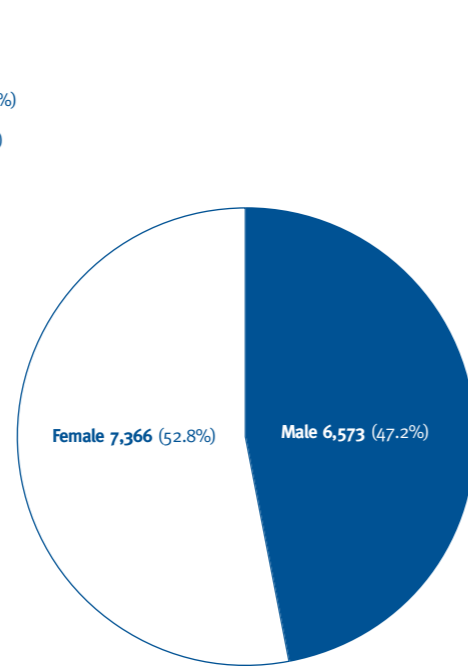
Student profile

At a glance... FT UG 12,730 PT UG 2,277 FT PG 1,788 PT PG 779 Total 17,574

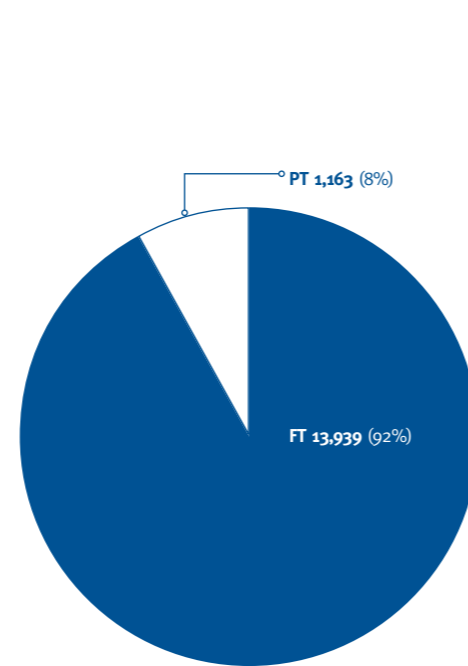
Full-time equivalent (FTE) by Campus and Level of Study



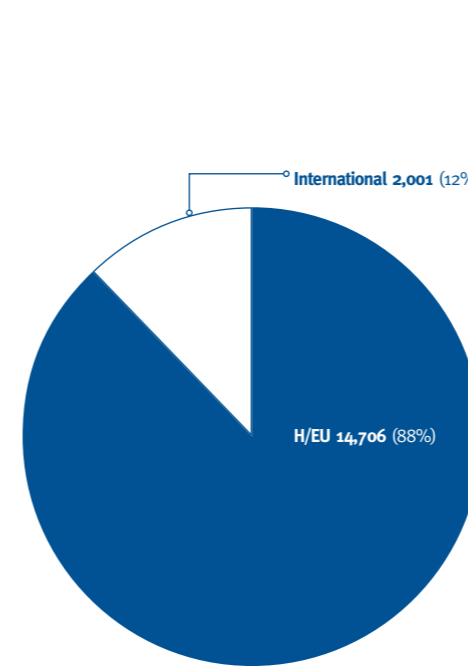
Gender split (Full-Time Students)



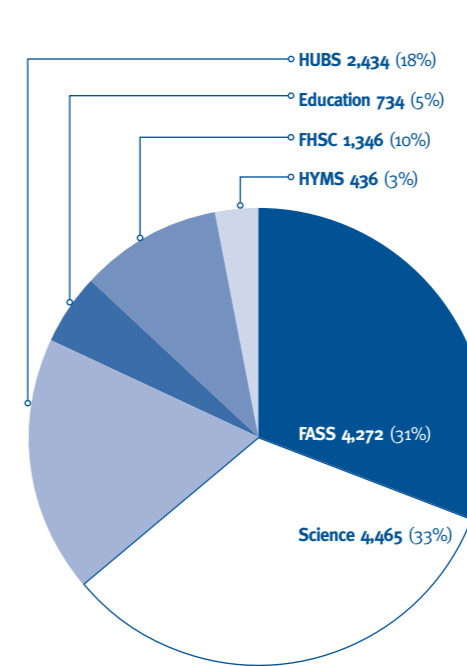
Mode of study (FTE)



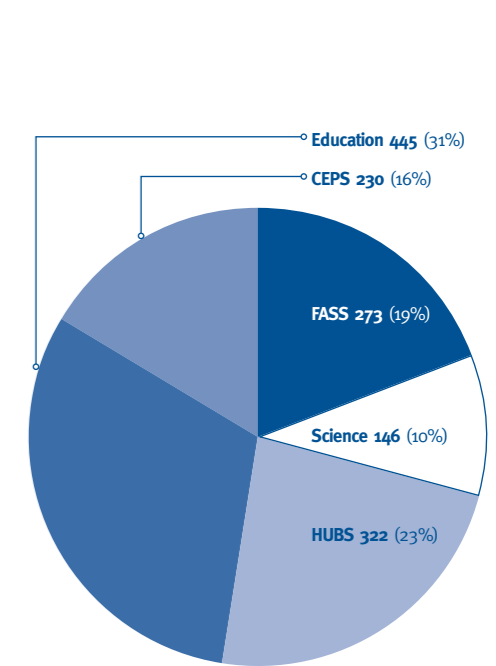
UK & EU/International students (Headcount)



Hull campus faculty split (FT & PT, FTE)



Scarborough campus faculty split (FT & PT, FTE)



Summary of student numbers (headcount)

		2011/12			2012/13			2013/14		
		H/EU	Int	Total	H/EU	Int	Total	H/EU	Int	Total
Hull	FT	11,175	2,140	13,315	10,835	1,850	12,685	10,950	1,840	12,790
	PT	2,560	44	2,604	2,446	24	2,470	2,424	37	2,461
	Total	13,735	2,184	15,919	13,281	1,874	15,155	13,374	1,877	15,251
Scarborough	FT	1,667	93	1,760	1,545	96	1,641	1,303	123	1,426
	PT	61	0	61	30	0	30	29	1	30
	Total	1,728	93	1,821	1,575	96	1,671	1,332	124	1,456

Summary of student numbers (headcount)

		2011/12			2012/13			2013/14		
		H/EU	Int	Total	H/EU	Int	Total	H/EU	Int	Total
Distance Learning	FT	1	233	234	0	284	284	0	302	302
	PT	18	622	640	9	617	626	1	564	565
	Total	19	855	874	9	901	910	1	866	867
UFA	PT	4,076	0	4,076	588	0	588	0	0	0
Grand Total		19,558	3,132	22,690	15,453	2,871	18,324	14,707	2,867	17,574

FT - Full-Time, PT - Part-Time, H/EU - Home/European Students, Int - International Students
 HUBS - Hull University Business School, FHSC - Faculty of Health and Social Care, HYMS - Hull York Medical School, FASS - Faculty of Arts and Social Sciences

Institutional profile

Members of the University Council 1 August 2013 to 31 July 2014

Michael Bartlett
Richard Brooks
Professor Glenn Burgess
Liam Cotter
Jim Dick DL OBE
Barry Dodd CBE (Chair)
Andrew Eavis
Dr Craig Gaskell
Dominic Gibbons
Nicholas Hildyard DL
Dr Keith Hopkins
Professor Caroline Kennedy
Professor Steve Kelly
Simon Lunt
Helen MacCarthy
Professor Calie Pistorius
Dr Sandra Potestà
Carolyn, Lady Roberts
Neil Scott
Esther Smith
Ruth Vincent

Members of the Executive 1 August 2013 to 31 July 2014

Vice-Chancellor:
Professor Calie Pistorius

**Deputy Vice-Chancellor
and Pro-Vice-Chancellor
for Academic Affairs:**
Professor Glenn Burgess

**Pro-Vice-Chancellor for
Engagement:**
Professor Ian Pashby

**Pro-Vice-Chancellor for
Research and Enterprise:**
Professor John Hay (to 21
February 2014)

University Registrar & Secretary:
Jeannette Strachan

Chief Finance Officer:
Neil Scott

Human Resources Director:
Andrew Snowden

Members of the Senior Management Group (SMG) 1 August 2013 to 31 July 2014

The SMG consists of all members of the Executive as well as the following members:

**Dean of Faculty of Arts
and Social Sciences:**
Professor Alison Yarrington

Dean of Faculty of Education:
Dina Lewis

**Dean of Faculty of
Health and Social Care:**
Professor Steven Ersser

**Dean of Faculty of
Science and Engineering:**
Professor Stephen Kelly

**Dean of Hull University
Business School:**
Professor Terry Williams

**Dean of Hull York
Medical School:**
Professor Trevor Sheldon

**Director of Library and Learning
Innovation and University
Librarian:**
Dr Richard Heseltine

**Principal of Scarborough
Campus:**
Dr Craig Gaskell

**Director of Strategic
Development Unit:**
Judith Battersby

Acknowledgements

Major Donors

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Mr Anthony McReavy
Miss Lara Milnes
Mr Keith Morton, QC
Mr John Norbury and
Mrs Maria Norbury
Professor Calie Pistorius
Mr Nigel Rendell
Mr James Rowsell and
Ms Louise Bangay

“

In 2013 - 14, the University has welcomed significant successes, addressed important challenges and continued to develop towards the long-term vision that we articulated in our 2011 - 15 Strategic Plan.

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March 2015